

APPENDIX 2: Risk Register

Risk Name	Risk Category	Short Description	Full Description	Consequences	Pre mitigation impact	Pre mitigation likelihood	Pre mitigated total score	Mitigations
31 March 2025 Deadline	Poor Policy Design	inflexibility on delivery deadline	following review of cost profiling and timing, schemes are not deliverable by 31 March 2025	consequences are dependent on DLUHC flexibility regarding current deadline - DLUHC position on this is currently unknown	6	3	18	robust internal and external governance processes
Obtaining Planning Permission	Public objections or Appeals	delay in obtaining planning	Obtaining planning can be time-consuming and requires successful engagement with local residents, landowners and businesses, highways teams and the planning authority.	delays to programme, changes needed to design of schemes, possible increased expenditure	3	2	6	regular engagement with TDC planning team, and planned engagement with local community
Project Viability	Rising Costs	cost inflation impacting project's budget and	fluctuating market conditions and	project costs inflate beyond budget, leading to reduced	4	3	12	proportionate contingency included in bid

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		financial viability	increased construction costs impacting the viability of the project	scope and delays.				submission, cost reviews for both schemes planned early in delivery process - cost rises can be monitored but TDC / ECC cannot impact them
Subsidy Control	Regulatory	subsidy control	TDC compliance with subsidy control requirements for private residential sale element of Carnarvon Terrace scheme within the Clacton Civic Quarter programme.	depending on nature of issue, could result in return of funds, changes to project, or delays to scheme	3	2	6	early engagement with TDC and ECC regarding legal, governance, and procurement requirements. Due diligence on ECC / Essex Housing. Formal delivery agreement.
Partnership with ECC	Delivery Partner Risk	ECC partnership	partnership with ECC dissolves, partner does not deliver in	delivery of both projects in bid severely impacted, causing delays	6	1	6	TDC and ECC have existing working relationship; ECC

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			terms of time / scope	and failure to deliver				integrated into LUF programme board, ECC were part of bid
Local Stakeholder Perceptions	External Stakeholder Management	inappropriate comms and PR leading to a lack of community support	comms risk around local perceptions of outputs of projects - residents unhappy with scheme / negative PR	risk of objections at planning stages, project delays, reputational risk	4	2	8	comms engagement and marketing strategy being developed to keep local people informed throughout project progress, new councillors will be briefed following the election